

## What's Inside

### Page 2

The Importance Of Budgeting  
CONTINUED

Creating A New Company In  
Sage MAS 90 Is Easy As 1-2-3

### Page 3

What's New And What's  
Coming

Module Closing Sequence

Tips & Tricks

### Page 4

General Module Closing:  
Purchase Order  
Sales Order

### Page 5

General Module Closing:  
Inventory Management  
Payroll

### Page 6

General Module Closing:  
Payroll CONTINUED  
Accounts Receivable  
Accounts Payable

### Page 7

General Module Closing:  
Accounts Payable CONTINUED  
General Ledger

### Page 8

Net@Work Customer Success  
Story: Thomson Reuters

# The Importance Of Budgeting

## Budgeting Options With Sage MAS 90 And 200

Does your organization produce budgets and track progress? What about revenue forecasts? In this article, we discuss why budgeting is important, and how you can produce budgets with surprisingly little effort in Sage MAS 90 and Sage MAS 200 ERP.

### Why Budget And Forecast?

If you are only forecasting revenue but not budgeting expenses, you only have half the picture. By doing both, you can anticipate potential cash flow crunches and make plans to manage through them, such as applying for a business line of credit. In fact, budgets and forecasts can help you qualify for funding—demonstrating your company's potential to investors and lenders.

Budgets and forecasts also are an excellent management tool. They can help your staff to understand goals and be accountable for staying in budget and reaching revenue milestones.

Budgets and forecasts also are essential if you are thinking of developing a new product line. By comparing expected revenues to costs you will quickly get a feel for the feasibility of your venture, as well as identify capital requirements.

Sage MAS 90 and 200 General Ledger Version 4.0 and above contains enhanced budgeting tools to help you create a basic budget. If you prefer to use Microsoft Excel for budgeting, F9 software allows you to read and write budget information between Excel



spreadsheets and General Ledger module. If you need a tool with more flexibility and power, Sage Active Planner is available as a stand-alone budgeting tool. Here we provide an overview of each option.

### Budgeting In General Ledger

With the current version of the Sage MAS 90 General Ledger module, you can save your historical budgets for reporting and comparison purposes, and set up budgets for future fiscal periods. An efficient grid-entry screen allows you to simultaneously edit budgets for multiple accounts.

Using Automatic Budget Copy, budgets can be generated for a new fiscal year based on prior year budget or actual expenses. You then can globally update by an amount or percentage and adjust individual accounts manually as needed. Budget Revision Entry allows you to perform what-if scenarios by making a number of changes without immediately

(continued on page 2)

## The Importance Of Budgeting

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updating the budget. You can print the Budget Revision Register to verify the accuracy of the information entered before updating.

### Budgeting With F9 And Excel

If you and your staff like working in Excel, F9 software may be your choice for budgeting. F9, an Excel add-in, dynamically links Sage MAS 90 General Ledger data to Excel. Read Budget and Write Budget buttons pass budgets back and forth between the General Ledger and spreadsheet. Since F9 is hot-linked to the General Ledger you can be sure all numbers are up-to-date, consistent,

and complete. If you want multiple users to develop budgets using Excel, but want to restrict General Ledger access to just a few key people, your accounting staff can export the budgets through F9 and forward them on to the appropriate staff. When complete and approved, accounting staff can use the F9 tool to load the revised budgets.

### Sage Active Planner

If your organization is growing and many people are involved in the budgeting process, consider an enterprise-level budgeting software such as Sage Active Planner. Budget

templates or Plan Sheets have a familiar spreadsheet look and feel and can be automatically distributed to budget owners in multiple departments and then consolidated at the end of the process. You can allocate budgets from bottom-up, top-down, or a combination of both. You also can consolidate several different budget plans. When budgets are complete, they can be entered into the General Ledger manually or through the built-in data import capabilities.

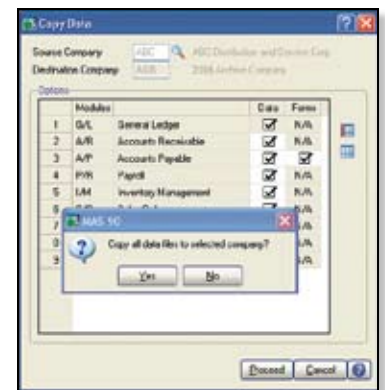
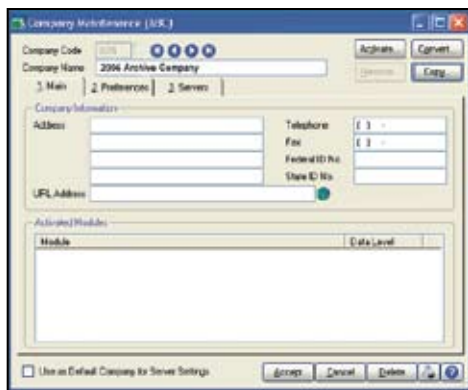
Do you need help getting started with budgeting at any level? Give us a call for assistance. ✪

## Creating A New Company In Sage MAS 90 Is Easy As 1-2-3

At year end, it is useful to establish an archive company for the year's data using the Copy Company feature. This gives you a readily accessible copy of the current year's data even after you perform year-end processing in your live company. To make a copy, select the Company Maintenance

task from the Library Master module's Main Menu. Create a company code that is easy to identify, such as A for archive and the last two digits of the year—A09 for the year 2009. Next, from the new company's Company Maintenance screen, click on the Copy button and type in the Company Code of your

current year's live company. You will be presented with a list of the modules installed in that company and you can select which modules you wish to copy to your archive company. The steps below provide an overview of the process.



### 1. Set Up A New Company:

Create a new (archive) Company Code into which your 2009 data will be copied. Next, enter in the source company code (your current live company) to copy the data from.

### 2. Select Modules To Copy:

For the purpose of creating an archive company, we suggest you select all modules and copy them to your new company code.

### 3. Confirm:

After you've confirmed your selection, answer *Yes* to the prompt to copy all selected data files to the archive company. It's that easy.

# What's New And What's Coming

## Update To The Payroll Module

Changes to the W-2 form, box 14, among other tax law changes, will require Sage to issue an IRD (Interim Release Disk) for the Payroll module. You will need to download the IRD and install it prior to printing W-2s and performing year-end processing. Look for an e-mail from Sage that will let you know the IRD is available for download. The IRD will be compatible with Sage MAS 90 ERP Versions 3.71 and above.

**Note:** This is the last year Payroll Module updates will be provided for Version 3.71. Support and Tax Table Updates for 3.71 will end September 30, 2010.

## Sage Online Community

Early in the year, Sage launched the Sage MAS 90 and 200 Online Community. This is an excellent resource for best practices for using your software. It gets better over time as the blogs and discussion forums fill with useful information. In the discussion forums you can post questions, discuss ideas, and share information about your experiences. The online community is a great place to find creative ideas to get more out of your software investment, and even provide feedback directly to Sage staff. Here's the link: <http://community.sagemas.com/sagemas/>.

## Version 4.4 Coming Early In 2010

With the release of Sage MAS 90 ERP Version 4.4, the Inventory Management, Purchase Order, Bill of Materials, and Bar Code modules will migrate to the Business Framework. The Business Framework adds flexibility and workflow efficiencies to the modules. Beyond the updated modules, there are significant feature enhancements, including expanded customer and item numbers, automated standard cost adjustment, quicker physical count processing of inventory, and greater decimal precision.

Another important new feature is the Parallel Migration Wizard. It will be available for conversions from Versions 3.71 and greater, to Version 4.4 of Sage MAS 90 and 200 ERP. With the Parallel Migration Wizard, you can take the stress and time pressure out of upgrading.

The key to the new upgrade process is the ability to convert your system in two phases, removing the time-sensitive nature of upgrading. During the first phase, the Parallel Migration Wizard is used to convert your current data to a new parallel installation, either on the same or a different server. Normal operations can continue on your old system. You can test and train on the new system at a pace that suits your business needs.

In phase two, your current data is migrated to the new system, and very quickly you will be running on the new software. If you have been holding off on upgrading due to concerns of losing information or business downtime, Version 4.4 might be the time for you to make the move. Give us a call to discuss.

### (( Tips & Tricks ))

#### How To Find Your Sage MAS 90 Version Number

To find the version number for Version 4.0 and above:

- » Expand Library Master, Setup, and System Configuration.
- » Double-click Modules. The version of each module is listed in the Level column.

To find your version number for earlier versions:

- » Expand Library Master and Utilities.
- » Double-click Installed Applications. The version of each module is listed in the Level No column.

Hint: use the horizontal scroll bar if the entire window is not visible.

# Module Closing Sequence

The order that modules are closed is very important. The period-end and year-end processes performed in one module often write data to another module, so to close the modules out of order may cause damage to your data.

**Note:** Before you begin any year-end closing procedures, ensure that you have a complete and verified back up of your data.

Modules should be closed in the following order—after you back up your data:

» **Bill of Materials<sup>1</sup>**

» **Work Order<sup>1</sup>**

**<sup>1</sup>Note: that while there is no formal year-end processing procedure in these modules, all transactions should be entered and posted before proceeding with year-end processing in the other distribution modules.**

» **Bar Code**

» **Purchase Order**

» **Sales Order**

» **Inventory Management**

» **MRP**

» **TimeCard<sup>2</sup>**

» **Electronic Reporting<sup>2</sup>**

**<sup>2</sup>Note: that while there is no formal year-end processing procedure in these modules, all transactions should be entered and posted before proceeding with year-end processing in Payroll.**

» **Payroll**

» **Accounts Receivable**

» **Accounts Payable**

» **Job Cost**

» **General Ledger**

If you are running modules not on this list, for example e-Business Manager, one or more Sage MAS 90 ERP Extended Solutions, or a third-party product, there may be special considerations involved in year-end closing. Give us a call and we will advise you on the best procedure for closing your year in Sage MAS 90 or Sage MAS 200.

# General Module Closing For Sage MAS 90 And 200

Here we provide general module closing procedures for the most common modules. For your convenience we indicate the version that a module was updated to the Business Framework. For instructions on how to check your version, see *Tips & Tricks* on page 3. Modules that have not been updated to the Business Framework maintain buckets of data by year (year-to-date, prior-year, etc.). These data receptacles are initialized during year-end processing, so year-end processing is time sensitive and must be performed in the first month of the new year. Regardless of your version, the Payroll module is the most time sensitive when it comes to year-end processing, because there is no future period.

Use this document as a guide. If you are using Paperless Office, we highly recommend that you save time, paper, and filing cabinet space by using the Period End feature to electronically archive the reports.

## Purchase Order

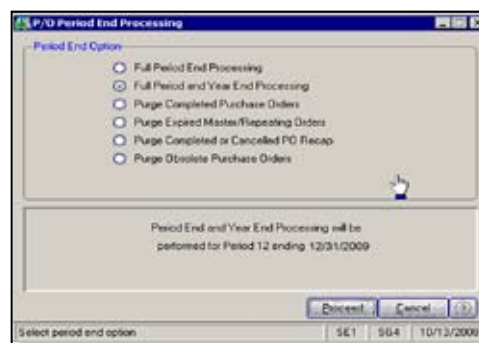
Ideally, Sage MAS 90 and 200 ERP Purchase Order Year-End Processing should be performed before any transactions are updated for the new year. If that is not possible, remember that the future posting capability for Purchase Order is limited to one accounting period beyond the current period. Failure to close Purchase Order before the end of that one future period will cause the summarized totals for the current or future period to not match the transaction detail reports.

1. Before closing the Purchase Order module for the year, be certain that:

- » All purchase orders for the prior year have been entered.
- » All receipts, invoices, returns, and issues have been entered and updated.
- » The current Purchase Order date agrees with the period-end date.
- » A backup of Purchase Order files is made.

2. From the Reports Menu the following reports should be created and retained:

- » Open Purchase Order
- » Open Purchase Order by Item (optional)
- » Purchases Clearing by Item and by Product Line Reports (should reconcile to the General Ledger Control account).
- » Cash Requirements (optional)



- » Receipt History
  - » Purchase History
  - » Purchase Order Recap (optional)
3. The Purchase Order Full Period and Year-End Processing performs the following housekeeping tasks:
- » Sets the PTD and YTD quantity and dollars purchased fields to zero.
  - » Removes completed purchase orders according to the number of days designated in the Purchase Order Setup options.
  - » Removes master and repeating orders that have expiration dates on or prior to the period-end date from the open purchase order file.
  - » Advances current period in Purchase Order Setup Options to the next period and year.

## Sales Order

### Updated to Business Framework in Version 4.1

Ideally, Sales Order Year-End Processing should be performed before any invoices are updated for the new year. If that is not possible, remember that for versions 4.0 and earlier

the future posting capability for Sales Order is limited to one accounting period beyond the current period. Failure to close Sales Order before the end of that one future period will cause the summarized totals for the current or future period to not match the transaction detail reports. Sales orders may be entered with a date of the new year without adverse consequence.

1. Before closing the Sales Order module for the year, be certain that:

- » All Sales Order invoices for the current year have been entered and updated.
- » The current Sales Order date agrees with the period-end date.
- » A backup of Sales Order data files has been made.

2. From the Reports Menu the following reports should be created and retained:

- » Open Sales Orders
- » Open Orders By Item (optional)
- » Back Order (if applicable)
- » Customer Sales History (optional)
- » Monthly Recap (optional)

3. The Sales Order Full Period and Year End Processing performs the following housekeeping tasks:

- » Resets the PTD and YTD Sales, Cost of Goods Sold, and Quantity Sold fields in the daily and monthly Sales Recap files to zero.
- » Resets the periods for current year, quantity shipped, dollars sold, and cost of goods sold; and moves current year Quantity Sold to Prior Year Quantity Sold in the Sales Order Customer Sales History file.
- » Removes master and repeating orders from the open sales order file that have expiration dates on or prior to the period-end date.
- » Advances current period in Sales Order Setup Options to the next period.

# General Module Closing For Sage MAS 90 And 200

## Inventory Management

Ideally, Inventory Year-End Processing should be performed before any transactions are updated for the new year. If that is not possible, remember that the future posting capability for Inventory Management is limited to one accounting period beyond the current period. Failure to close Inventory Management before the end of that one future period will cause the summarized totals for the current or future period to not match the transaction detail reports.

The Inventory year-end process should occur immediately after Purchase Order and Sales Order year-end processing and before Accounts Receivable year-end processing.

1. Before closing Inventory for the year, be certain that:

- » All adjustments have been entered and registers updated.
  - » Current Inventory date agrees with period-end date.
  - » A backup of Inventory files has been made.
2. From the Reports Menu the following reports should be created and retained:
- » Inventory Trial Balance (should tie to the inventory accounts on the G/L Trial Balance for the same period).
  - » Stock Status (quantities reflect day printed).
  - » Inventory Valuation (should tie to G/L



inventory account as of the day it's printed).

- » Inventory Negative Tier Adjustment (from

Period-End Menu). Be certain to update this report.

Note: Any negative tiers should be resolved before closing and making any new year entries.

3. The Inventory Full Period End and Year End Processing performs the following housekeeping tasks:

- » Calculates beginning average cost (by item by warehouse) and average on-hand quantity.
- » Resets PTD and YTD quantity sold and issued, quantity returned, dollars sold, and cost of goods sold.
- » Moves current year information to prior year fields in the Inventory Item Warehouse Detail file.
- » Removes any zero quantity costing tiers for LIFO, FIFO, Lot, or Serial items (if applicable).
- » Advances current period in Inventory Setup Options to next period and year.

To perform year-end processing, select the option Full Period End Processing. This ensures that the ending period is the last period of your year.

## Payroll

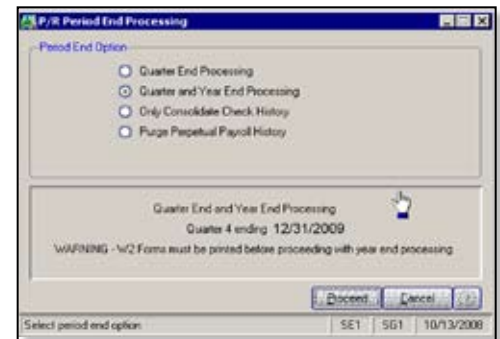
The Payroll module is based on a calendar year. There is no future period in Payroll. You cannot post a payroll with a check date in a future quarter until the current quarter is closed by selecting Quarter and Year End Processing from the Period End menu. Before proceeding with year-end processing, make sure the Quarterly Governmental Report, Quarterly 941 Form, and employee W-2 Forms have been printed. Consider creating a company to archive your 2009 information (see page 2) and review year-end update information (see page 3).

1. Before closing the Payroll module for the year, be certain that:

- » All payroll cycles have been entered and

updated for the quarter.

- » All checks written during the quarter (including manual) have been entered and updated.
  - » Payroll System Date is set to the last day of the calendar year.
  - » Proper year tax tables are installed (2009 for 2009 Year-End Processing).
  - » W-2s are printed and verified.
  - » Electronic Reporting files, if applicable, are processed and created.
  - » A backup of the payroll files has been made. Check and double-check the backup.
2. The following reports should be created and retained:
- » Quarterly Tax
  - » Payroll Check History



- » Quarterly Pay Period Recap
  - » Earnings
  - » Deductions
  - » Quarterly Governmental
  - » Quarterly 941 Form
  - » Benefit Accrual
  - » Workers' Compensation
3. Be certain to reconcile QTD and YTD totals on all reports.
4. Payroll Period-End Processing performs the following housekeeping tasks:
- » Resets the QTD and YTD employee fields to zero.
  - » Increments the current year to the next year.

# General Module Closing For Sage MAS 90 And 200

- » Changes the current quarter from 4 to 1.
- » Resets employee benefit limits according to Payroll Options Setup.
- » Resets Pension Plan, Cafeteria Plan Deduction, Allocated Tips, Fringe Benefits, Non-Qualified Plan, and Dependent Care Benefits fields to zero.
- » Sets all quarterly/yearly reports to zero.
- » Removes check history and perpetual history depending upon your system settings.
- » Purges terminated employees.
- » Purges standard deductions that have met goals.

Note: Once you have completed year-end processing for Payroll, be certain to install the Q1 2010 TTU (tax table update) for 2010 before the first payroll run of the year.

## Accounts Receivable

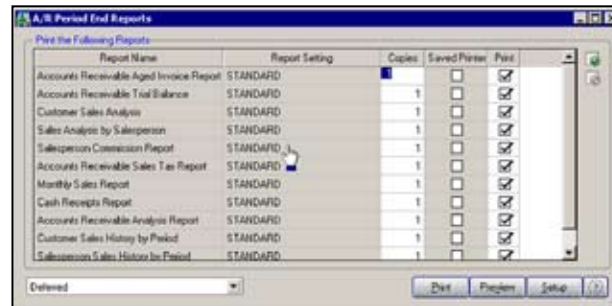
### Updated to Business Framework in Version 4.1

Ideally, Accounts Receivable Year-End Processing should be performed before any transactions are updated for the new year. If that is not possible, remember that for versions 4.0 and earlier the future posting capability for Accounts Receivable is limited to one accounting period beyond the current period. Failure to close Accounts Receivable before the end of that one future period will cause the summarized totals for the current or future period to not match the transaction detail reports.

1. Before closing the Accounts Receivable module for the year, be certain that:

- » All invoices and cash receipts have been entered and updated.
- » Finance charges have been run and updated (if applicable).
- » Customer statements have been printed (if applicable).
- » The Accounts Receivable System Date is set to the last day of your fiscal year.
- » A backup of the Accounts Receivable files has been made.

- » Any AP from AR Clearing has been processed.
2. From the Reports Menu the following reports should be created and retained:
- » Aged Invoice
  - » Trial Balance (this amount should agree and be reconciled to the General Ledger account before completing year-end processing)



- » Customer Sales Analysis
- » Cash Receipt Report
- » Sales Analysis by Salesperson
- » Salesperson Commission
- » Sales Tax (if applicable, this report should be printed and cleared each month)
- » Monthly Sales Analysis (optional)
- » Monthly Cash Receipts
- » Accounts Receivable Analysis

3. The Accounts Receivable Full Period and Year End Processing performs the following housekeeping tasks:

- » Purges AR Monthly Cash Receipts file (unless retained in AR Options).
- » All PTD and YTD fields in the Customer Masterfile are reset.
- » Purges PTD and YTD COG in AR Analysis by Salesperson. Moves current year information to prior year. PTD and YTD sales, gross profit, and commission amounts are reset in the AR Salesperson masterfile. YTD information is moved to the prior-year field.

- » Purges all temporary customers with zero balances.
- » Purges various customer history files according to the parameters you selected in Accounts Receivable Options. We recommend you check these parameters prior to performing year end.
- » Sets current fiscal year to next sequential year and the current period changes to 1.

## Accounts Payable

### Updated to Business Framework in Version 4.2

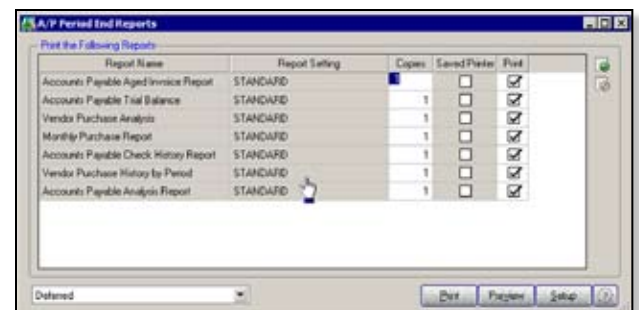
Ideally, Accounts Payable Year-End Processing should be performed before any transactions are updated for the new year. You don't need to print 1099 forms before proceeding with the Accounts

Payable year-end processing because Sage MAS 90 and 200 has a separate 1099 calendar year in Accounts Payable options.

Note: Please check with us for instructions if your 1099 information is not correct before proceeding with year-end closing.

1. Before closing the Accounts Payable module for the year, be certain that:

- » All invoices have been recorded in both the Accounts Payable and Purchase Order modules.
- » All checks are printed and updated.
- » All manual checks written during the month have been entered.
- » The current Accounts Payable date agrees with the period-end date.



# General Module Closing For Sage MAS 90 And 200

- » Accounts Payable files are backed up.
  - » AP from AR clearing has been processed.
  - » 1099 data for the calendar year is verified.
2. From the Reports Menu the following reports should be created and retained:
- » Aged Invoice
  - » Trial Balance (this amount should agree and be reconciled to the General Ledger account before completing period-end processing)
  - » Vendor Purchase Analysis
  - » Monthly Purchase
  - » Check History
  - » Accounts Payable Analysis
  - » 1099 printing to paper (verification only)
3. Year-end processing takes place automatically when period-end processing is performed for the last period of the fiscal year. The Accounts Payable Full Period End and Year End Processing performs the following housekeeping tasks:
- » Resets the PTD and YTD purchases, payments, and discounts fields in the vendor master file to zero. Moves current year information to prior-year fields.
  - » Removes all temporary vendors, and any associated memos, with zero balances from the vendor master file.
  - » Purges vendor, 1099, and check history according to the number of days to retain history in Accounts Payable Setup Options.
  - » Sets current fiscal year to next sequential year and the current period changes to 1.

## General Ledger

### Updated to Business Framework in Version 4.0

Sage MAS 90 or 200 allows you to post to unlimited future periods/years; however, you can only print accurate financial statements for one future year.

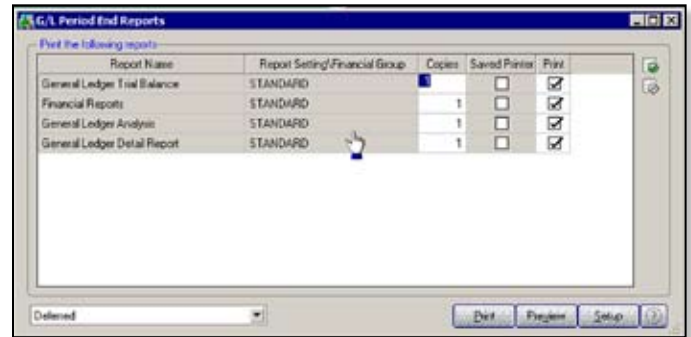
1. Before closing General Ledger for the year, be certain that:

- » The current General Ledger date agrees with year-end date.

- » Balance Sheet is in balance.
  - » Budget revisions are entered through Budget Revision Entry, and the Budget Revision Register is run.
  - » All activity and adjustments in modules integrated with General Ledger are complete in the year to be closed.
  - » Recurring Journals have been printed and updated.
  - » Allocations have been posted if necessary and the Allocation Journal has been updated.
  - » General Journal adjustments have been entered.
- Note: The General Ledger Worksheet is a useful tool in determining which adjustments to make.
- » Daily Transaction Register is printed and updated.
  - » A backup of the General Ledger files has been made. This is even more important for General Ledger than the other modules. Do not neglect this step. Label and store the backup for safekeeping.
  - » A second backup has been performed. Label and store the backup for safekeeping, once year-end processing is completed.

2. From the Period End Report Selection menu confirm the list of reports you wish to print during year-end processing. The reports you select here will print automatically during year-end processing if you check the Print Period End Reports box on the Period End Processing window. At a minimum, the following reports should be created and retained:

- » General Ledger Detail (the reports for periods 01–12 should be printed and retained)



- » Trial Balance
- » Standard Financial Statements
- » General Ledger Analysis
- » General Ledger Worksheet
- » Balance Sheet

3. Year-end processing takes place automatically when period-end processing is performed for the last period of the fiscal year. Year-end processing performs the following housekeeping tasks:

- » Sets current fiscal year to next sequential year and the current period changes to 1.
  - » Clears all income and expense account balances and posts net profit to the Retained Earnings account.
  - » Creates next year's budget based on your setup options in the Auto Budget feature in General Ledger Options.
- Note: Options determine how you create next year's Current Budget. The options are: copy this year's Actual or do nothing to next year's Current Budget.
- » Transaction history may be purged based on how you have set the Number of Years to Retain General Ledger History setting in the General Ledger Options. It is advisable to retain at least seven years of history.
  - » To perform period-end processing, select the option Period-End Processing from the General Ledger period-end menu, ensuring that the period number displayed is your final period of the year.

Please call us if you have any questions or concerns regarding year-end processing—we would be happy to assist you.



## IN THE SPOTLIGHT:

### Net@Work's Systems Integration Team at Work:

## Thomson Reuters Turns to Net@Work For An Intelligent Technology Solution

#### Client Profile: Thomson Reuters

##### Type of Business

News and Information Provider

##### Solution Includes

Hardware Procurement  
Network Setup  
Server Build  
Remote Access  
Load Balancing  
Data Security/Backup  
DR Plan

##### CHALLENGE

When Thomson Reuters needed to construct a new data center, it had to strategically find resources beyond those available through its internal IT department.

##### SOLUTION

Thomson Reuters turned to Net@Work for end-end systems integration of their new multimedia platform.

##### RESULTS

The project was completed on time and on budget. Net@Work served as a single point of contact, streamlining project administration for Thomson Reuters.

Thomson Reuters is the world's leading source of intelligent information for businesses and professionals. The company combines industry expertise with innovative technology to deliver critical information to leading decision makers in the financial, legal, tax and accounting, scientific, healthcare, and media markets — powered by the world's most trusted news organization. Thomson Reuters has a worldwide presence, with 50,000 employees in 93 countries.

##### Strategic Multi-Sourcing

Recently, the organization launched a new strategic initiative that required the construction and configuration of a new data center facility. It was a complicated project, combining both multimedia, Internet, multiple servers, and complex system architectures. To ensure the project was designed, engineered, wired, and delivered on time and to specification, Thomson Reuters hired the technology experts at Net@Work.

"Net@Work was able to fill a gap, and delivered the expert services we needed to successfully complete this project," explains Adam Denenberg, vice president of multi-media for Thomson Reuters.

*"Net@Work has a wide range of technical competency, from networking, to server setup and maintenance, to backup and redundancy functions."*

Denenberg turned to Net@Work for assistance with this project based on prior working experience that Thomson Reuters had with the firm. "The company has a wide range of technical competency," Denenberg notes. "From networking, to server setup and maintenance, to backup and redundancy functions, Net@Work handles it all."

##### Expert Project Management

Net@Work managed the project from conception to completion, coordinating various subcontractors and working closely with the internal team at Thomson Reuters.

"They streamlined the project for us," says Denenberg. "They mapped it out beforehand and then followed that map through to the end."

"Net@Work built the entire network infrastructure for the new data center. They worked to procure hardware, run cabling,

integrate the equipment, configure the servers, and perform load balancing. As the data center went live, they continued testing and refining for optimal performance," Denenberg explains.

Net@Work was an integral part of the project, even participating during meetings with Thomson Reuters' global network team.

"The Net@Work team worked collaboratively with our team," Denenberg says. "With Net@Work managing the project, I had a single point of contact for questions, concerns, and scheduling with regards to the network infrastructure."

##### Security A Top Priority

Data security, backup, and recovery planning were integral parts of the project. Net@Work designed a fast, fault-tolerant system that keeps the new Thomson Reuters data center running securely, 24 hours a day, seven days a week.

##### Hire the Best

By outsourcing a highly technical and multi-faceted project like its new data center, Thomson Reuters was able to assemble the very best team — without the long-term expenses involved in hiring and training an in-house team. "We leveraged Net@Work's talent and expertise for what amounted to a substantial cost savings compared to ramping up our own internal IT department," Denenberg says.

Denenberg credits Net@Work for the success of the project. "Thanks to the breadth of expertise Net@Work possesses, we didn't have to source multiple firms to get to this level of talent," he concludes.